The Connecticut Electric Railway Association, Inc



Annual Report 2021





The Connecticut Electric Railway Association, Inc.

Corporate Officers

Chairman of the Board — James Miller
President — Robert Brogle
Vice President — Justin Chasse
Treasurer — Charles Gross
Corporate Secretary — Sara Garthwait

Board of Directors

Robert Brogle
Bryan Soltis
Lawrence Bryan
Justin Chasse
Sara Garthwait
Christopher Shaw
James Miller
Stephen Taylor
Michael Luzzi
Jon Weiner
John Perlstein
James Borrup
Charles Gross

Department Heads

Executive Director — Gina Maria Alimberti Safety & Security Officer — Bert Johanson Volunteer Coordinator — Larry Lunden Operations Manager — Roger Pierson Chief Motorman- Michael Luzzi Asst. Chief Motorman-Jeremy Stagger Training Manager — Ray Nobile Track Manager—Camilo Santiago Signals Communication & Electric Traction Manager — Lawrence Bryan Car Shop Manager — John Pelletier Restoration Manager — John Pelletier Buildings Manager — James Borrup Grounds Manager — Don Nordell Guest Experience Manager – John Meszaros Webmaster — Matthew Cosgro Information Technology Committee Chair — Hugh Brower/Andy Shefrin

2021 Annual Report Editor- Gina Maria Alimberti

Development Committee Chair — Michael Speciale

Executive Director's Report- Gina Maria Alimberti

Thanks to substantial gate receipts, grants and contributions we ended the 2021 in good financial shape for which we are extremely grateful.

The year started off with our Volunteer Appreciation outing held remotely with Virtual Bingo as the pandemic was still very active so we decided to keep the outing safe for our volunteers and staff.

The Museum accomplished much in 2021 such as revising our bylaws so they are now suitable for future issues to better serve the Museum. We added 4 new Directors to help move the museum forward. We received a covid relief grant from the CT Humanities and CT Office of the Arts in the amount of \$42,763. This grant allowed Connecticut Children and One adult in free from July 1st-September 6th. In September the Track Department spent a week rebuilding the shop lead switch which entailed- dug drainage, pulled whole switch panel out, saw cut rail, drilled new holes for joint bars, installed brand new bigger drainage pipe with bell housing, brought in process/stone dust, brought in trap rock, all new bolts installed at every

joint, aligned track with switch, adjusted switch points & shot new bond wires. By the end of October we restored service to the end of the line. Thanks to Local 42 of the International Brotherhood of Electrical Workers and our amazing volunteers for making this happen. We had not been able to run the entire line since storm damage in July, 2020. Thanks to all of our supporters, volunteers and patrons! The Development Committee raised a total of \$189,170 from gift and grants. We had 28,003 visitors compared to our 9000 visitors in 2020. In May I was appointed to Executive Director after serving as Business Manager. In September we celebrated our 81 anniversary, we had planned to celebrate the 80th anniversary in 2020 but couldn't because of the pandemic.



The Executive Committee started to develop a strategic plan which is now in the final stages of completion. There are many suitable items that have been added to the plan with multi year and multi million dollar



financial help needed to fulfill it. Wouldn't it be nice to have a new restoration shop and new drainage with a paved parking lot.

I am overjoyed with all the accomplishments this past year and look forward to more in the future. None of this could be done without our amazing volunteers! We will be on one of the greatest destinations in New England soon enough!

SC&ET Report-Larry Bryan

2021 was a very challenging but productive year for the SC&ET Department.

First and foremost was the replacement of many "end of life" poles along our Right of Way (RoW) and the new construction rebuild and return to service of approximately 1,100 feet of the Museum's 600VDC electrical overhead from Newberry Siding (Station 8) to across Wells Rd just past Station 9 which was lost in 2020 due to age and storm damage. It was a monumental task with all the overhead work along our 1½ mile RoW requiring the setting of 52 poles for both replacement and new construction use. And, except for reusing the existing overhead trolley wire and where practical some of the old



overhead hardware, most of the repairs and construction was accomplished with new hardware.

None of this could have been possible without the help from our dedicated SC&ET volunteers, the ability to rent a Hyrail Digger Derrick so we could safely move and set poles and the fantastic support we received from I.B.E.W. Local 42 who not only made a monetary donation to the effort but whose members volunteered their skills and guidance. Without their support we wouldn't have been able to accomplish the repairs and return trolley service to Station 9 in October.



With the completion of the rebuild of #2 Track at North Road Station, track circuit wiring as well as the cable from the North Road Signal case to the North Road Switch mechanism were replaced enabling the return of remote operation of the North Road Switch to North Road Station.

In August our Substation's 600VDC Main Traction Breaker suffered a control system

problem and it couldn't be closed electrically. After hours of trouble shooting the cause was discovered to be the failure of its Closing Coil. After developing a procedure for the manual operation of the breaker and training personnel, 600VDC traction power for our main line was returned to service. The challenge then became finding a replacement coil for the 74 year old breaker. After many calls an authorized supplier for GE breaker components was located who quoted the custom manufacturing of a replacement which was ordered. Unfortunately, in November when attempting to install the new coil it was discovered that it was manufactured with an undersized internal diameter and a replacement had to be manufactured. Finally on March 11, 2022 the second coil was installed and the breaker was returned to normal operation.

Continue on page 5

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Late in the day on September 24th, just before the end of the Pumpkin Patch operations, a racing pickup truck ran through and broke the lowered North gate at the Winkler Rd. crossing. Luckily sufficient hardware and materials were on hand for constructing a replacement gate tip the next day. Then, with a radio call for assistance from all available volunteers to report to Winkler Rd., with a flagger posted for traffic control the repaired 12 foot portion of the gate was lifted into position and attached returning the gate



to service within 24 hours after it was damaged.

Intermittent operation of the South gate at Borrup was a nagging problem throughout the summer. Finally, after hours of trouble shooting over a few months the problem was narrowed down to the magnetic time delay current overload relay within the Buda gate control circuitry. It was tripping sooner than necessary, and the cause was diagnosed to be both a low dashpot oil situation and a mis-adjustment of the over current set point. Once the correct dashpot oil was procured the relay's dashpot was cleaned, the oil replaced, and the both the dashpot time delay and the over current setting were adjusted which solved the problem.

Throughout the year during our weekly workdays the SC&ET volunteers kept busy maintaining and improving the Museum. Be it continuing the Museum's cleanup efforts, performing SC&ET tasks or helping other departments, every workday was a productive one and many tasks were completed. Way too many to list (or even remember!)

My thanks go to all of them for their time, skills and camaraderie. Without them we wouldn't have been able to complete a fraction of what was accomplished. They cannot be thanked enough. Special thanks to Ray Nobile, Don Nordell, Warren Cardone, Bill Yungk, Ed Carlson, Tom Willerford and Brian Clampet as well



as Mike Luzzi and our younger members of the Operations Department. All contributed to SC&ET's accomplishments in 2021.

Volunteerism Report- Larry Lunden

Board

Bldg Maint

Development

Motor Pool

Operations

Car Shop

Grounds

Office

RTTDS

SC&ET

Track

The COVID virus, and the precautions we need to take, has eased up. Many of our activities have returned, and activity has now exceeded the pre-pandemic level.

Some new departments started this year. Ed Carlson is taking care of our rubber tired vehicles in the Motor Pool. The Docents are educating our visitors on the displays in the Visitors Center. The Library has been revitalized where Jack Dineen is organizing out collection.

This year we added 53 new volunteers to our ranks, bringing the number of volunteers to 229. Unfortunately, since some are sitting out because of COVID and other reasons, we don't yet know how many of these have moved on or are waiting to return when they have a level of comfort. 146 have signed in with at least some hours recorded. We are starting the process to clarify the active ones.

Our volunteers signed in 3655 times, and contributed a total of 19,029 hours of service to the museum. This is 13% more than the 2019 level

With the easing of COVID restrictions, some departments have stepped up their activities. Doubling their effort are the Building Maintenance, Development, Grounds, and Track departments. More than doubling their efforts were Rails to the Darkside.

All volunteers, no matter the time contributed, are a valuable part of our mission. As is normal, our volunteers vary widely in the amount of hours they are able to contribute. Just 15 volunteers contributed 50% of the hours. 32 of our volunteers contributed 75% of the hours. 57 of our volunteers contributed 90% of the hours. This is not something that needs to be fixed, just recognized.

We are continuing to use united-wayinc.galaxydigital.com,

createthegood.org, and volunteermatch.org web sites to recruit volunteers. A link to Volunteer Match is on the volunteer page of our web site. Please check it out for the latest opportunities we have.



WinterfestOther

241

487

253

926

576

242

812

6809

1955

3636

814

Operations Report-Roger Pierson

2021 yearly repot

The museum did well overall in 2021 and we had still HAD to follow Covid policies early on until summer. Special events throughout the year are always a huge hit with the Passengers, our biggest events are always Rail to the Darkside, Pumpkin Patch & Winterfest. 6 operational street cars were used 4, 16, 355, 836, 1326, 5645 and 65 was used as a special event car for the 81st anniversary. Our 1906 Niles car company Aurora, Elgin & Chicago Interurban car 303 ran for the Wine & Food event in May, Winterfest and also some private charters throughout the year. Our Chief Motorman Michael Luzzi started the cosmetic restoration of our Montreal Tramways car 4 also Known as the **Golden** Chariot by some and at Christmas our Electric Sleigh With help from the motormen and Jr Motormen the car will return Public service on June 4th, 2022. Operations Manager Roger Pierson started cosmetic restoration on Connecticut company car 1326 in early July with the help of our Motormen and Jr Motormen, the car was finished in time for the weekend of the 81st anniversary event in September.



Winterfest Report 2021



Winterfest was a big hit with car 4 as always the big <u>Electric Sleigh</u>. Car 355 was decorated with New red and green garland lights to coincide with car 4 as our second open air car for the holiday season. Lights and Decorations glowed inside 16,836,1326,5645 trolley cars and were a huge hit with all the passengers.

A Shout out to Campiti Adventures for the wonderful holiday holographs from North Road Station to Newberry, they were a huge hit with the Passengers. The visitors center was a real winter wonderland with all the decorations.

Car Shop Report-John Pelletier

The car shop is continuing its program of more intensive maintenance, and upgraded repair. New people are being trained in old time skills; while some of us veteran's are gaining depth, in skill and knowledge.

Motors, compressors, and wiring, remain primary areas of concern the shop; as these are the most likely to remove a car from service in

the short term. In the longer term there is much truck, body, and roof work that needs to be done.

In the past when a repair was needed on a piece of museum equipment it was done as

quickly and cheaply as possible; in order to return it to money making service. Always with the promise that better work would be done when more resources were available. This seldom happened. As a result the shop is seeing a number of "temporary" repairs failing. The result is that the management of the museum has changed the policy so that whenever feasible repairs are done to a restoration level. This will not only have the loner term effect of greater reliability; but also quicker restoration, and overhaul time in the future.



The past year has seen.

Car 5645 (type 5) returned to service on new motor bearings, and work done to the air system, new wiring to line switch.

Car 1 Line car put into service bearings repacked, and couplings welded.

Car 355 truck work (much more needed) repair of arc chutes on controllers.

Car 16 line switch work and refurbishing con trollers. east end roof repair.

Car 65 East end dasher replaced framing and platform repair work, extensive rewiring of non tractive systems, work on doors and windows.

Car 3001 Restoration of trucks, motors, roof and air system continues.

Of course normal maintenance and small repairs continue on operating fleet and diesel one.



Track Report – Camilo Santiago

A lot of work was completed in 2021 from the track department including replacing a track switch, installed two culverts, installed eight rails, scrapped over 45 tons of steel, organized the section house, organized a proper material yard, installed a switch stand including to switch timbers, re-gaged Winkler crossing, installed 154 ties through the line, fixed Kelly yard track 1 and track 2, corrected some drainage spots & hand tighten over 300 joint bars.

Buildings Report-Jim Borrup

Completed installation of seven broken windows and two rotted sills in visitor's center building. The paining crew painted all windows and various trim as well as the vestibule and concrete floor by restrooms and theater entrance. They also painted the stairs and deck area to the dining car. Repairs to the metal roof valleys over vestibule and room adjacent to the gift shop were performed. All stained ceiling tiles in lobby and foyer have been replaced. Installed two Shelves, one in the Visitor Center for the new Dip Jar and one in the Theater for the AV audio Speaker.

Safety & Security Report – Bert Johanson

Since the late 1980's the museum has had a combination Security and Fire Alarm System that eventually protected 10 museum buildings. Over the years the system was built up using donated equipment from a number of sources. Over the same time a number of museum volunteers helped install and maintain the system. Unfortunately time has been hard on the overhead wiring and the underground conduits that ran between the various museum buildings. The museum is rather unique in that we are our own alarm company that is connected directly to the local fire department dispatch center. All maintenance and testing has been done by museum volunteers who are qualified alarm installation specialists.

Late last year the system began to fail for a number of reasons one of which is that some of the panels and other accessories are over 30 years old and parts and support are no longer available. The manufacturers of some of the fire panels are no longer in business.

At the end of 2021 it was decided to seek proposals from outside vendors. As a result we have chosen a local Enfield alarm company to install and maintain up-to-date fire and security systems. As the museum moves forward we decided it was time to get out of the alarm business and concentrate on our mission statement to preserve the streetcar era for

future generations. This will be accomplished during 2022.

The Gamewell system with the similar red fire boxes will continue to function as a historical display. Some of the parts of this system are over 100 years old! Again I want to thank everyone who assisted working on the system over the years.

President's Report-Robert Brogle

I'm here to report that 2021 was even more successful than we had hoped, and it had everything to do with YOU, our volunteers, donors, sponsors and friends. THANK YOU to all of you who've made a difference!

2021 was another year focused on infrastructure, deaccession, clean up, and restoration. We also had our first year with the new board. Here's where we made progress:

Infrastructure

Thanks to SC&ET and IBEW Local #42, our mainline was reopened to Station 9 for the first time in 15 months. This restoration was part of the pole replacement project that took place in 2021, where SC&ET and Local 42 set 54 (Yes, 54!) poles on the mainline. The swap over from the old poles to the new ones continues, and if you think you can help, see Larry Bryan and get involved with SC&ET's work crew, which meets on Mondays (Tuesdays in late June to early Sept.)

The other part of our infrastructure work is track. Our track department, headed by Camillo Santiago and Bill Yungk, had a huge year replacing ties on the main line, Kelly Yard, and the shop lead, as well as Hartmann siding. In addition, Northern Rail came in and rebuilt North Road track #2 and replaced switch timbers under North Road switch and the shop lead switch. Two culverts were replaced, the main one at the throat of Kelly Yard, and one between Woods Barn and Borrup Road crossing. The track department works almost every Saturday, please help them if you can!

Deaccession

The process of shedding unwanted, unneeded, or derelict pieces of equipment is known as Deaccession. As many are aware, the museum had a collection policy for years of "no policy." Stuff was brought in with no regard to how it could be stored, saved, or operated. As a result, many items rusted in place, and became eyesores. As of today, several pieces of equipment were parted for important parts (CTA cars and North Shore Car, thanks to Jeff Bennett from Fox River Trolley Museum in Illinois) and the unusable items scrapped. Additionally, North Shore car #162 will be leaving the museum in June, and the \$12,500 netted from its sale will go into rebuilding the west end motor on #836. We also received \$5000 from the sale of the BAR caboose, and it will be heading home to Maine to be restored and properly displayed. In addition, the CN Box cab (6714) will very likely be heading back home to Toronto this Fall. These sales and donations will allow us to store more items under cover, and further assess our current collection.

Restoration and Repair

The Montreal Car #4 project is complete, and led by board member and master carpenter Mike Luzzi, her floors are replaced, she's mostly repainted, and she has beautiful new authentic decals like she had when she was in Montreal service. Car 65 has a new west end and will soon be ready again for limited service. Car 5645 has 3 refreshed motors, operational doors, and is running great. \$15,000 was spent on motor work in 2021. Car 3001 is progressing slowly. We are in desperate need of volunteers to help move this project along. Please see Gina, Justin, Rob, or John Pelletier if you can help.

Board and Staff

With our new Bylaws, we had several important board changes. First, we've now gone to 6 board meetings a year. I think this has been a success overall, as it has also allowed us to now have management and executive committee meetings separately. Doing this allows the board to focus on strategic planning and not running the day to day operations of the museum. Chas Gross became our new Treasurer, and has done an excellent job working with Fred and Irene. Jim Borrup also joined the board and became the Buildings Manager at the same time. John Perlstein and Johnathan Weiner also joined the board, and have been a tremendous asset with their extensive legal backgrounds.

John Arel was term limited and left the board last June. This year both Jim Miller and Steve Taylor are leaving the board. These three individuals served 30+ years total on the board. They were tremendously helpful to moving us forward. We thank them for their service!

And last but not least, this was Gina Maria Alimberti's first full year as Executive Director. She continues to grow in her new position and has moved us further forward in our quest to become a modern non profit educational museum.

Development Report- Michael Speciale

On behalf of the Development Committee, I am pleased to report that income from gifts and grants in 2021 amounted to \$189,170. This income was used to support the general operations budget and several special projects. The 174 donors who provided support included individuals, businesses, foundations, the State of Connecticut and the Town of East Windsor, using Covid relief funds.

Sixteen businesses supported the Museum by joining as Corporate Partners, a record high amount. In addition to the financial contributions that were made, there were a number of significant in kind donations that helped the Museum in a variety of ways.

We are grateful for all the contributions that were made last year and a complete list is posted on the Museum's website. The Development Committee members are myself as Chair, Dulcie Giadone as Grants Administrator and Andy Hoffman as Community Outreach Coordinator. Andy joined the Committee last year and has been very successful in recruiting new donors from the business community. During Dulcie's time as Grants Administrator, grant income to the Museum has now surpassed \$201,000. And we are grateful for the staff support of the Museum's Executive Director, Gina Maria Alimberti.

But most of all, we are grateful to the support of our donors whose help has kept us on the road to progress. Thank you!

Chairman's Report- James Miller

This past year, the Trolley Museum has had some amazing accomplishments. Since COVID 19 was still in the mix, events and projects have been challenging. Staff and volunteers met the challenge with unprecedented resolve. There were many spring and summer events held at the museum proving quite successful and rewarding. We had our usual fall events with some accommodations for the public, such as preregistering to keep the crowd sizes manageable. The winter events were held as usual, keeping guests as safe as possible. My personal thanks to our Executive Director, staff, volunteers, the entire board of directors, and officers who worked very hard to keep us open as we stayed safe. Our financial reports indicated the amazing level of success.

All committees have worked extremely hard and accomplished so much. One committee needs a special mention, however. Fund raising has been brought to a new level within our organization due to the efforts of its members and chairperson, Mike Speciale. The Development committee has raised a phenomenal amount of money and has brought many new members aboard. Our organization could not be more grateful for their efforts.

For the past two years, I have had the privilege of serving as Chairman of the Board of Directors. During this time, I have witnessed our organization meeting so many challenges and rising to a higher level because of everyone's dedication. There will always be more work to do as we strive to be a modern and welcoming State of CT tourist destination. I sincerely appreciate all the help and cooperation as I learned to navigate the role of Chairman and thank all those whom I have worked closely with during my tenure. This was an unexpected brand-new role for me. I am confident a new Board of Directors will move forward and continue to make good things happen.

Please take the time to read the department reports. The detail of their accomplishments is impressive, and time devoted by so many volunteers is immeasurable.

Form **990**

Return of Organization Exempt From Income Tax

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Open to Public Inspection

Form **990** (2021)

▶ Do not enter social security numbers on this form as it may be made public. ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Α	For the 2	2021 caleng	dar year, or tax year beginning 01/01/2021 and ending	12/31/	2021					
В	Check if a	pplicable:	C Name of organization CONNECTICUT ELECTRIC RAILWAY ASSOCIATION	INCORPORA	D Emplo	oyer identification number				
	Address c	hange	Doing business as The Connecticut Trolley Museum	Company of the compan						
	Name cha	inge	Number and street (or P.O. box if mail is not delivered to street address)	oom/suite	E Telephone number					
	Initial retu	rn	P O Box 360 58 North Road		860-627-6540					
	Final return	n/terminated								
	Amended	return	East Windsor, CT 06088-0360		G Gross receipts \$ 612,092					
	Applicatio	n pending	F Name and address of principal officer: Robert Brogle	H(a) Is this a gr	oup return for subordinates? 🗌 Yes 🔽 No					
		53 (55)	58 North Road, PO Box 0360, East Windsor, CT 06088-0360	H(b) Are all s	ubordinat	es included? Yes No				
ī	Tax-exem	pt status:	✓ 501(c)(3) 501(c) () ◀ (insert no.) 4947(a)(1) or 527	If "No," attac	ch a list. See instructions.					
J	Website:	► www.ct	H(c) Group e	xemption	number >					
		ganization: 🗸	ion: 1940	M State	of legal domicile: CT					
	art I	Summa	-							
é	1	educational experience of the trolley era though interpretation, preservation, restoration, and operation of an electric railway.								
Activities & Governance	-		nonportonico or the trong of the trong of the protection property is a second of the protection of the	inon, and open		an ologano ramay.				
E.	2 (Check this	box ▶ ☐ if the organization discontinued its operations or disposed	of more than	25% of its net assets					
ò	1				3	13				
Š			independent voting members of the governing body (Part VI, line 1b)		4	13				
es	100		i		5	10				
ξ	1000		per of volunteers (estimate if necessary)		6					
Ę					7a	145				
•	100				7b	0				
_	D 1	vet urireiat	ted business taxable income from Form 990-T, Part I, line 11	Prior Yea	_	0 Current Year				
		Contributio	and grants (Part VIII, line 1h)	1000 - 0000000-0000-000						
ine	1		ons and grants (Part VIII, line 1h)	7/15	80,290	258,961				
Revenue	The second second second		service revenue (Part VIII, line 2g)							
Re			t income (Part VIII, column (A), lines 3, 4, and 7d)		5,015 14,684					
	97.797.50 co.33		nue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)							
			ue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	3	28,052	595,146				
	10000		d similar amounts paid (Part IX, column (A), lines 1–3)		0	0				
	1		aid to or for members (Part IX, column (A), line 4)							
es	1		her compensation, employee benefits (Part IX, column (A), lines 5–10)	1	108,283 124,04					
Sus	1		al fundraising fees (Part IX, column (A), line 11e)	Part IX, column (A), line 11e)						
Expenses	b 7	Total fundr	aising expenses (Part IX, column (D), line 25) ▶	25) ▶0						
ш	17 (Other expe	enses (Part IX, column (A), lines 11a-11d, 11f-24e)	2	298,834 373,82					
	18	Total expe	nses. Add lines 13–17 (must equal Part IX, column (A), line 25) .	4	07,117	497,876				
		Revenue le	ess expenses. Subtract line 18 from line 12		79,065	97,270				
Net Assets or Fund Balances			2000 Paristo 2008 Pro 400	Beginning of Curr	ent Year	End of Year				
sets	20	Total asset	s (Part X, line 16)	1,8	59,851	1,966,645				
t As	21	Total liabili	ties (Part X, line 26)	2	78,226	287,750				
활	22 1	Vet assets	or fund balances. Subtract line 21 from line 20	1,5	81,625	1,678,895				
Pa	art II	Signatu	re Block							
			I declare that I have examined this return, including accompanying schedules and state			my knowledge and belief, it is				
tru	e, correct,	and complete	e. Declaration of preparer (other than officer) is based on all information of which preparer	r nas any knowled	ige.					
				3						
Sig		Signatu	ure of officer							
He	ere	Robe	rt Brogle, President							
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Ма	y the IRS		this return with the preparer shown above? See instructions			. Yes No				

Cat. No. 11282Y

For Paperwork Reduction Act Notice, see the separate instructions.

Part VIII Statement of Revenue

		Check if Schedule O contains a response or note to any line in this Part VIII								
il e							(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512–514
nts,	1a	Federated campaig	ns .		1a	0				
art ar	b				1b	20,873				
ي ج	С	Fundraising events			1c	0				
Łs,	d	Related organization			1d	0				
butions, Gif ther Similar	e	Government grants			1e	112,651				
	f	All other contribution				112,031				
	- 5	and similar amounts no			1f	125,437				
	g	Noncash contribution				125,437				
풀의	9					•				
a G	h	Total. Add lines 1a-			1g	\$ 0 ▶	250.0/1			
	h	Total. Add lines 1a-	-11 .				258,961			
ø	0-	W	D: 1	0 = 1 11 11		Business Code	445 (50	445.750		
ķ	2a	Winterfest Seasonal				712110	115,659	115,659	0	0
je je	b	Youth Rails to the D				0.00	56,543	56,543	0	0
le l	c	Children Pumpkin P				712110	44,616	44,616	0	0
- Sn	d	General Admissions		ding Summ	er at t		35,018	35,018	0	0
	е	Easter Bunny Fun Day				712110	17,852	17,852	0	0
<u>~</u>	f	All other program service revenue					35,528	35,528	0	0
	g	Total. Add lines 2a-					305,216			
	3	Investment income								
		other similar amoun	(6)				196	196	0	0
	4	Income from investment of tax-exempt bo					0	0	0	0
	5	Royalties					0	0	0	0
				(i) Rea	I	(ii) Personal				
	6a	Gross rents	6a							
	b	Less: rental expenses	6b							
	С	Rental income or (loss) 6c 0				0				
	d	Net rental income o	Net rental income or (loss)							
	7a	Gross amount from		(i) Securit	ties	(ii) Other				
		sales of assets			4,488	0				
		other than inventory	7a		4,400	0				
e le	b	Less: cost or other basis								
e		and sales expenses .	7b		0	0				
ě	С	Gain or (loss)	oss) 7c 14,488			0				
ř	d	Net gain or (loss)				🕨	14,488	14,488	0	0
	8a	Gross income fro		ndraising						
0		events (not including		0						
		of contributions rep								
		1c). See Part IV, line			8a					
	b	Less: direct expens			8b					
	C	Net income or (loss)			g eve	nts >				
	9a									
		activities. See Part I			9a	es es				
	b	Less: direct expens	es .		9b					
		Net income or (loss)			ctivitie	s >	· ·			
	10a	a Gross sales of inventory, less								
		returns and allowances 10a								
		Less: cost of goods			10b	16,946				
	С	Net income or (loss)) from	sales of ir	rvento	ry ▶	16,285	16,285	0	0
S						Business Code				
e e	11a	·				s s				
scellaneo Revenue	b									
e Se	С									
Ais H	d	All other revenue								
_	е	Total. Add lines 11a					0			
	12	Total revenue. See	instru	uctions		🕨	595,146	336,185	0	0

Part IX Statement of Functional Expenses

Do no	t include amounts reported on lines 6b, 7b,	(A)	(B)	(C)	(D)
	o, and 10b of Part VIII.	Total expenses	Program service	Management and general expenses	Fundraising
1	Grants and other assistance to domestic organizations		expenses	general expenses	expenses
	and domestic governments. See Part IV, line 21 .				
2	Grants and other assistance to domestic				
-	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and				
	foreign individuals. See Part IV, lines 15 and 16				
4					
4 5	Benefits paid to or for members				
•	trustees, and key employees				
6	Compensation not included above to disqualified				
·	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7		105 007	105.007		
8	Other salaries and wages	105,887	105,887		
	section 401(k) and 403(b) employer contributions)				
9	Other employee benefits	9,013	9,013		
10	Payroll taxes	9,149	9,149		
11	Fees for services (nonemployees):	7,147	7,147		
а	Management	o			
b	Legal				
С	Accounting	1,000		1,000	
d	Lobbying	i fas		1 2	
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25, column				
	(A), amount, list line 11g expenses on Schedule O.) .			,	
12	Advertising and promotion	9,301	9,301		
13	Office expenses	13,241	10,211	3,030	
14	Information technology	6,697	6,697		
15	Royalties				
16	Occupancy	105,817	105,817		
17 18	Travel				
10	Payments of travel or entertainment expenses for any federal, state, or local public officials				
40		50	50	2 3	
19	Conferences, conventions, and meetings .				
20	Interest	0			
21 22	Payments to affiliates	73,274	73,274	-	
23	Insurance	15,335	14,028	1,307	
24	Other expenses. Itemize expenses not covered	15,335	14,028	1,307	
	above. (List miscellaneous expenses on line 24e. If				
	line 24e amount exceeds 10% of line 25, column				
	(A), amount, list line 24e expenses on Schedule O.)				
а	Restoration & Repairs - Trolley & Rolling Stock	51,324	51,324	0	0
b	Visitor Experience & Event ReLATED	58,290	58,290	0	0
С	Track, overhead & Signal Related	35,573	35,573	0	0
d	Volunteer Meetings & Related Expenses	3,925	3,925	0	0
е	All other expenses	0	0	0	0
25	Total functional expenses. Add lines 1 through 24e	497,876	492,539	5,337	0
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs				
	from a combined educational campaign and				
	fundraising solicitation. Check here ▶ ☐ if				
	following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

		Check if Schedule O contains a response or note to any line in this Par	t X		🗆
			(A) Beginning of year		(B) End of year
-	1	Cash—non-interest-bearing	37,120	1	55,573
	2	Savings and temporary cash investments	218,976	2	292,435
	3	Pledges and grants receivable, net	0	3	·
	4	Accounts receivable, net	0	4	
	5	Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
		controlled entity or family member of any of these persons	0	5	
	6	Loans and other receivables from other disqualified persons (as defined			
		under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) .	0	6	
ts	7	Notes and loans receivable, net	0	7	
Assets	8	Inventories for sale or use	7,131	8	5,769
Ä	9	Prepaid expenses and deferred charges	0	9	
	10a	Land, buildings, and equipment: cost or other			
		basis. Complete Part VI of Schedule D 10a 2,730,047			
	b	Less: accumulated depreciation	1,170,607		1,186,851
	11	Investments—publicly traded securities	0	11	
	12	Investments—other securities. See Part IV, line 11	0	12	
	13	Investments—program-related. See Part IV, line 11	0	13	
	14	Intangible assets	0	14	
	15	Other assets. See Part IV, line 11	426,017	15	426,017
_	16	Total assets. Add lines 1 through 15 (must equal line 33)	1,859,851	16	1,966,645
	17	Accounts payable and accrued expenses	8,568	17	48,245
	18	Grants payable	0		-
	19	Deferred revenue	0		
	20	Tax-exempt bond liabilities	0		
	21	Escrow or custodial account liability. Complete Part IV of Schedule D	0	21	
ies	22	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
ŧ		controlled entity or family member of any of these persons			
Liabilities		Lance 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	0		
_	23	Secured mortgages and notes payable to unrelated third parties	246,458		239,505
	24	Unsecured notes and loans payable to unrelated third parties	23,200	24	0
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24). Complete Part X			
		of Schedule D		۱ ۵۰	
	26	Total liabilities. Add lines 17 through 25	278,226	25 26	287,750
		Organizations that follow FASB ASC 958, check here ▶ ✓	270,220	20	267,750
JCe		and complete lines 27, 28, 32, and 33.			
alaı	27	Net assets without donor restrictions	1,581,625	27	1,610,493
B	28	Net assets with donor restrictions	0	28	68,402
Net Assets or Fund Balances		Organizations that do not follow FASB ASC 958, check here ▶ ☐ and complete lines 29 through 33.			
ō	29	Capital stock or trust principal, or current funds		29	
ts	30	Paid-in or capital surplus, or land, building, or equipment fund		30	
SSE	31	Retained earnings, endowment, accumulated income, or other funds		31	
ţ	32	Total net assets or fund balances	1,581,625	32	1,678,895
Ne	33	Total liabilities and net assets/fund balances	1,859,851	33	1,966,645
_			1,007,001		Form 990 (2021)

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